

# CAREGIVER RECRUITMENT RESOURCES



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## AGENDA

Recruitment Best Practices

Caregiver Recruitment Sources

Hiring Best Practices

How to Create a Compelling Job Post/Description

Top Reasons Employees are Leaving

Retention Best Practices

The "Reward System"

# RECRUITMENT BEST PRACTICES:



- Invite candidates to a "meet and greet" before starting any paperwork, let them meet current employees
- Know EXACTLY what you are looking for in an employee (ie.
   Trainings, certificates, licenses and employment information)
- Get familiar with recruitment sources
- Establish any benefits (ie. Schedule flexibility, ongoing training, pay raises)
- Understand your competitors (agency caregivers, IPs etc)

# PRERECRUITMENT QUESTIONAIRE



#### **Pre-Recruitment Questionnaire**

The following information will be used to better understand the position opening that you are looking to fill. This information will also be used to better pinpoint the questions to be asked when screening a potential caregiver. Thank you.

ow long has this position been open?
hat is the job title of the position you wish to fill?
o you have a job description for this open role?
no description, please describe the daily duties of this open position.
hat are the hours of the open position?
hat qualifications would you like this individual to have?

# PRERECRUITMENT QUESTIONAIRE

If the individual is not certified, would you be interested in using the Training Network?
How many residents do you have or expect this potential new hire to be working with?
Do you serve a particular population (dementia, DD, Mental health)
be you serve a particular population (demonita, bb) montaining
What is the hourly rate for this position?
How flexible can you be with the rate of pay for this position?
What perks or benefits does your AFH offer its employees?
What are your "Must have" candidate qualities?
What are your "like to have" candidate qualities?

# PRERECRUITMENT QUESTIONAIRE

#### Contact Information

hone Number:
mail:
FH Adress:
Additional Information
clude any additional information not listed above that you would like us to know.

# CAREGIVER SCREENING TOOL



#### **Caregiver Phone Screen**

CANDIDATE NAME		CONDUCTED BY	Cassheina Murray
CANDIDATE EMAIL ADDRESS		CANDIDATE PHONE NUMBER	
POSITION TITLE	Caregiver	ADULT FAMILY HOME	
DESCRIPTION OF POS	ITION BEING FILLED		
DATE AVAILABLE		SALARY RANGE	
Tell me about your w	ork experience		
	the adult family home setting ou want to apply to work in an		
How would you desc	cribe your attendance?		
Do you have any ce healthcare?	rtifications or experience in		
Mental Health Dementia NAR (Nursing Assistar CNA (Certified Nursir HCA (Home Care Ai Nurse Delegation/Di DD Specialty	ng Assistant) de)		
Are there any restrict availability?	tions on your working		
Are you up to date o	on CEs and Creds?		

# CAREGIVER SCREENING TOOL

Covid Vaccine Booster	
Are you authorized to work in the United States?	
Recent TB test or chest x-ray	

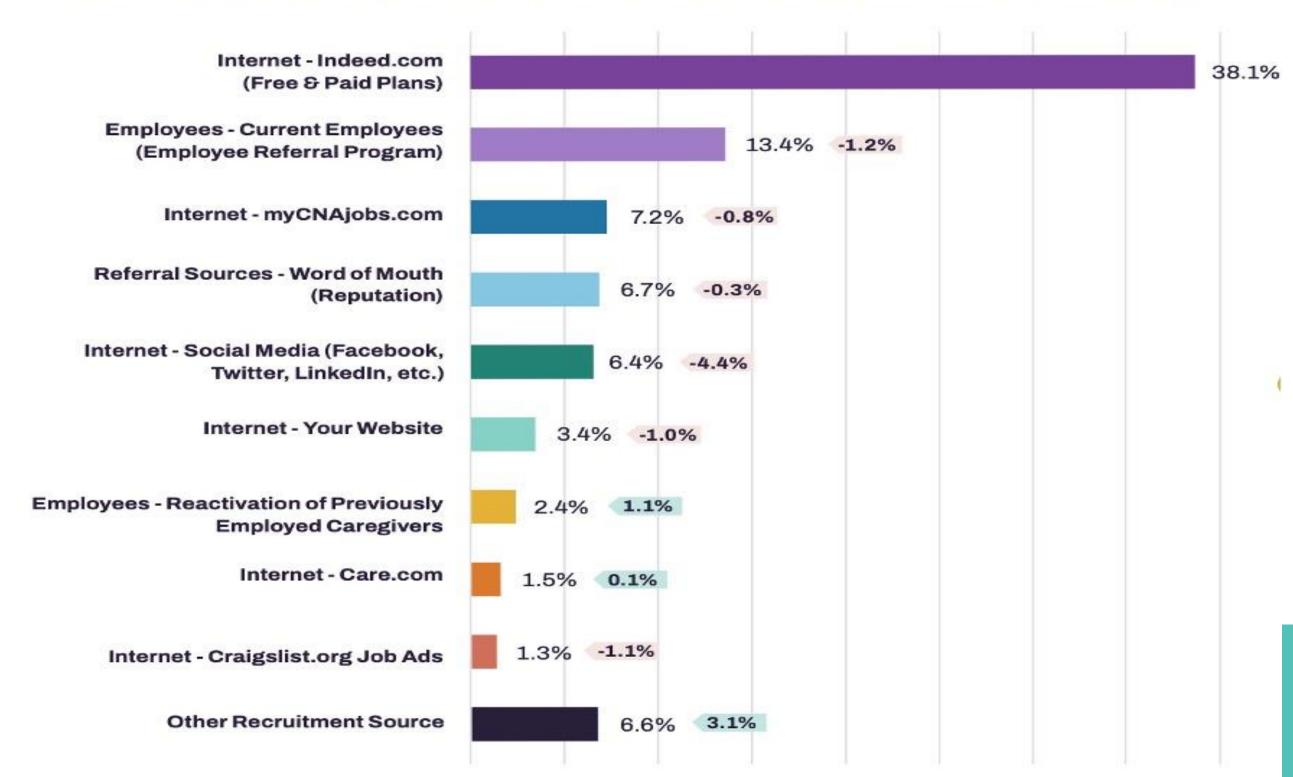
	POOR	FAIR	GOOD	EXCELLENT	COMMENTS
WORK EXPERIENCE					
SKILL SET					
PROFESSIONALISM					
ATTITUDE					
EDUCATION					
ENTHUSIASM					

COMMENTS Provide any additional comments to support your assessment and recommendation.				
		DECIMON NOT YET		
RECOMMEND FOR HIRE	NOT A MATCH	DECISION NOT YET  MADE		
		The state of the s		

ollow Up	

# CAREGIVER RECRUITMENT RESOURCES 3.1 Top 10 Caregiver R

3.1 Top 10 Caregiver Recruitment Sources/Methods for 2021



## UNDERSTANDING COMPETITORS:

### Competitors to take into consideration:

- IPs (independent providers)
- Agency workers (ie: CCS, KWA, Always Caring etc.)
- Nursing Homes
- Assisted living facilities

## HIRING BEST PRACTICES

- Streamline your hiring process (the same way each time)
  - How long does it take to get through your hiring process? Is there a way to combine any steps for a more time efficient process?
- Improve the applicant experience
  - o be quick to reach out as most applicants move on to the next job/interview very quickly as they are applying to multiple jobs at once. It comes down to a race of who contacts the applicant first.
- Help nurture caregivers to enter into the long-term care industry
- Highlight again during this process any benefits of working for you. (professional training, etc)
- Identify who will stay (longevity at previous employment etc)

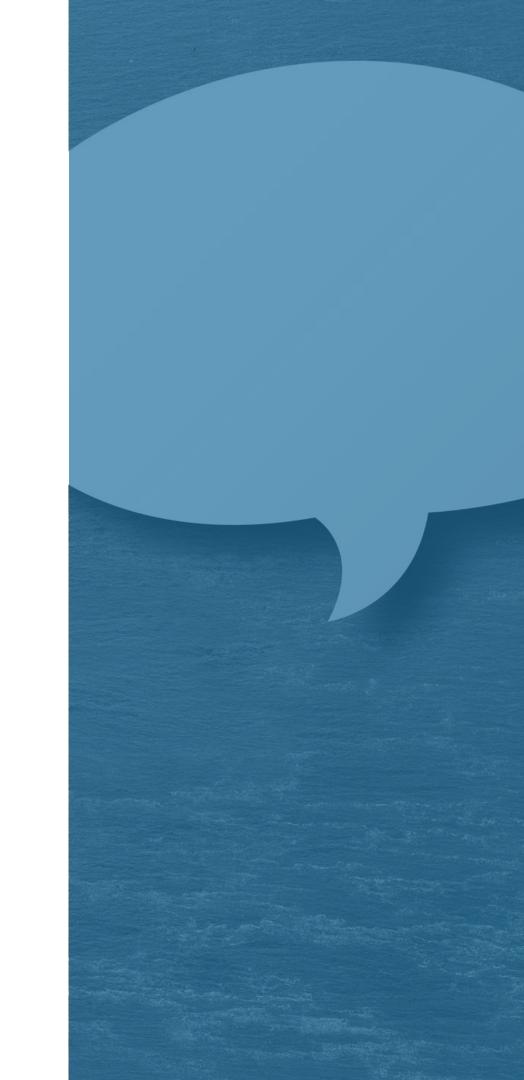
### GHOSTING

- When a candidate drops out of the interview process without notice or any follow-up
  - Poor communication
  - Employer took too long to respond to or the next steps were unclear
  - Decides the job isn't the right fit
  - Receives an offer with better pay or benefits



# GHOSTING CONT.

- How to prevent ghosting
  - Keep up with candidate communication
  - Offer transparency throughout the process
  - Be flexible
  - Streamline the hiring process



HOW TO CREATE A

COMPELLING JOB

POST/DESCRIPTION



#### Start your Career in Healthcare here!

If you're a caregiver looking for consistent hours, work/life balance, and career growth, you'll be excited to hear that due to business growth, **The Long-Term Care Foundation** has new openings in Bremerton and Seattle.

Unlike other companies, who are constantly understaffed – leaving you exhausted and unfulfilled at the end of the day, **The Long-Term Care Foundation** offers a healthy work/life balance that is both fun and rewarding.

Our business strongly values education. We offer paid on-the-job training, professional certification opportunities, and career growth.

#### JOIN THE TEAM

#### To apply for one of our open positions,

#### Please click here to apply online.

After we receive your application, our hiring manager will call you for an interview, then we'll invite you to our office for a final interview. Most new team members can start work 3 days after their final interview.

There are 2 open positions and we're looking to make our decisions by April 30th.

#### Why work with The Long-Term Care Foundation?

- · Full or part-time work available
- · Guaranteed raises after 6 months and 1 year
- · Grow professionally

#### Caregiver Requirements

- Must pass criminal background check
- Can lift up to 50 lbs.
- CPR/First Aid
- Willingness to learn and/or obtain either HCA or CNA license.

#### **About The Long-Term Care Foundation**

This is a place where you can highlight certain information about your business. Examples can include mission, vision, and core values.

# How to Outline Your Job Post

#### • Headline

Catch the caregiver's attention

#### Paragraph 1

• Meet the caregiver where they are and show you understand.

#### Paragraph 2

• List reasons why your business is the preferred employer.

#### Paragraph 3

Communicate your primary
 advantage and list three benefits
 caregivers get from the advantage.

# How to Outline Your Job Post (cont.)

#### Call to Action 1

 Invite applicants to submit and tell them what to expect.

#### Bulleted Lists

- List your business's top benefits
- List the positions requirements

#### Paragraph 4

Write a "press-release style" About Us section

#### Final Call to Action

 Invite them to learn more on your website or social media page

### TOP REASONS PEOPLE ARE LEAVING

- Toxic work environment
  - o Bullying or harassment, favoritism, unclear or impossible goals. Poor communication
- To restore work/life balance
- Burn out and or exhaustion
  - Excessive workload, limited say in schedule, employer constantly extending shifts
- Lack of recognition
  - o Taking on additional tasks without credit, doing well at work resulting in MORE work
- ALSO, employees are "quiet quitting"
  - Stops volunteering for extra work or responsibilities, not speaking up in meetings,
     turning down ANY work outside of job description, doing ONLY what they are supposed to do, no more no less.



# CAREER DEVELOPMENT

- Offering career development can:
  - Reduce turnover rates
  - Improve recruitment efforts
  - Improve morale
  - Increase loyalty
  - Create knowledgeable employees



# CAREER DEVELOPMENT CONT...

Career Development Opportunities could include:

- Additional trainings:
  - Mental Health
  - Dementia
  - Nurse Delegation
  - Nurse Delegation w/ a focus on Diabetes
  - AFH Admin training
  - HCA
  - CNA
  - HCA to CNA Bridge

### RETENTION BEST PRACTICES

- Create a positive Environment
  - Supervisors (unsupportive), current employees(negative attitudes, not pulling their weight)
- Supervisors are critical in employee retention as an employee will leave if theyre not being supportive, or HEARING the employees
- Between the supervisors and current employees, they really create the environment of the home. If employees aren't doing what they are supposed to do and supervisors are not following procedures, It creates a very negative workplace.

### RETENTION BEST PRACTICES CON.

- MAIN DRIVERS OF RETENTION
  - Job design and work load
  - Opportunities for advancement
  - Rewards
  - Employee relationships
  - Characteristics of the employer
- Employee referral program
  - o Offer an incentive for referrals from current employees (a bonus after a certain amount of time)
- Offering a retention bonus (ie. 60days/90days/6months)
- Stay up to date with competitive wages (IPs, agency providers etc)

# THE "REWARD SYSTEM"

- How to implement an ERS (Employee Reward System)
  - o Identify goals/objectives you want the system to cater to
  - What employee behaviors do you want to reinforce
  - Establish key performance indicators
  - Pick out rewards you think will best fit and nurture your company culture
  - Properly introduce, explain, and rollout the ERS to your employees



# IDEAS FOR YOUR REWARD SYSTEM

- Caregiver of the month/year/quarter
- Express your thanks in a meeting/public way
- Gift cards
- Lunch
- Coffee
- Bonuses/raises
- "free day off"
- Point system (employees accumulate points and can use for discussed items)



### WHO TO CONTACT

<u>cassheinaeltcfwa.org</u> – helps with recruiting and the certification process.

<u>shereice@ltcfwa.org</u> - handles AFHTN stipends, answers questions about the training and certification process.

<u>zenaidaeltcfwa.org</u> – approves AFHTN applications, registers students to schools, and answers questions about the training process.

<u>tiffanyeltcfwa.org</u> – approves AFHTN applications, registers students to schools, and answers questions about the training process.

# QUESTIONS